# Helping Customers Complete Tasks



Sometimes customers will need help carrying out and completing a task on your Web site. This pattern group describes ways to structure your site to minimize problems and improve your task completion rate.

PROCESS FUNNEL

**H1** 

H2

H3

H4

H5

H6

I HI7

**H8** 

SIGN-IN/NEW ACCOUNT

**GUEST ACCOUNT** 

ACCOUNT MANAGEMENT

PERSISTENT CUSTOMER SESSIONS

POP-UP WINDOWS

FREQUENTLY ASKED QUESTIONS

CONTEXT-SENSITIVE HELP





#### Figure H1.1

Dell uses a process funnel consisting of several logical steps that guide customers to quickly configure and purchase a personal computer. Information in a pop-up window shows additional details but keeps customers in the funnel so that they can continue to completion.



### **BACKGROUND**

All Web applications that lead visitors through stepped tasks—PERSONAL E-COMMERCE (A1), SELF-SERVICE GOVERNMENT (A4), WEB APPS THAT WORK (A10), and ENABLING INTRANETS (A11)—need ways to help people succeed at completing the tasks.



### **PROBLEM**

Customers often need to complete highly specific tasks on Web sites, but pages with tangential links and many questions can prevent them from carrying out these tasks successfully.

People enjoy completing the tasks they start. Yet all kinds of distractions—including links that lead off the critical path, extra steps, and extra content—can inadvertently lead them away from accomplishing their goals. These diversions can have legitimate purposes, however, such as providing continuity, giving visitors opportunities to explore, providing instructions, or providing extra details. Striking a balance between these various forces and the actual task can be challenging.

**Minimize the Number of Steps Required to Complete a Task** • Customers find tasks daunting if there are too many steps. A process funnel should have just two to eight discrete steps. Anything less than two steps is not a process, and a process of more than eight steps is unmanageable. If there are more than eight steps, try to split the process into two or more separate process funnels, or try combining multiple steps into one page. However, this is not always a viable solution because one choice may precede another, and not every page can hold all the information that customers might need at certain points.

**Provide a Progress Bar to Let Customers Know Where They Are in the Process Funnel** • Showing a progress bar at each step lets your customers know how much farther they need to go to complete the task (see Figure H1.2). It is often not worth your time to make the individual steps on the progress bar clickable because doing so adds more complexity but little benefit for customers.

**Remove Unnecessary Links and Content While Reinforcing the Brand** • Removing links and content unrelated to the task at hand will reduce the number of distractions, making it more likely that your customers will successfully complete their tasks. Remove all NAVIGATION BARS (K2), TAB ROWS (K3), LOCATION BREAD CRUMBS (K6), and EMBEDDED LINKS (K7), leaving only the links and ACTION BUTTONS (K4) that help visitors reach their goals. Take out any content that is superfluous to the task.

Reinforce the Web site brand to minimize any disorientation customers might feel from sudden changes in navigation options. Use the same fonts, images, colors, layout, and logo throughout the Web site so that no matter where they are, people know they're still on the same site.

|      | Checkout                                |
|------|---|
|      | 1 Shipping on 2 Siling of 3 Place Order |
| H1.2 | (www.half.com, October 24, 200          |
|      |   |

#### Figure H1.2

Many Web sites use a progress bar to let customers know where they are in the process funnel and how much farther they have to go. **Use Pop-Up Windows to Provide Extra Information, without Leading Visitors Out of the Process Funnel** • Sometimes customers need additional information that you have not provided on a page, such as extra help or product details. Provide a link to a POP-UP WINDOW (H6) containing CLEAN PRODUCT DETAILS (F2) (see Figure H1.1), CONTEXT-SENSITIVE HELP (H8), or information from the FREQUENTLY ASKED QUESTIONS (H7) page, to make the extra information less intrusive. Your challenge is to implement this extra content without detracting from the main purpose.

**Make Sure the Back Button Always Works** • Customers often use the **Back** button on browsers to modify answers they have typed in on previous pages. However, if the Web site is not implemented correctly, the information they have already entered may be lost when they hit the **Back** button, forcing them to type everything again. In the worst case, people get a cryptic error message saying that the posted information was lost. You can address this annoying problem by temporarily storing the information they type in on each page, redisplaying this information if customers hit the **Back** button, and then overriding the temporarily stored information on the page if it is changed.

**Always Make It Clear How to Proceed to the Next Step** • Some Web pages are longer than can be displayed on a customer's Web browser. The problem is that people sometimes get lost if the critical ACTION BUTTON (K4), the one that takes them to the next step, is hidden below the fold. Place HIGH-VISIBILITY ACTION BUTTONS (K5) both high *and* low on the page, ensuring that at least one of the critical action buttons will always be visible without scrolling.

**Prevent Errors Where Possible, and Provide Error Messages Whenever Errors Do Occur** • People will always make mistakes, even with the best of designs. You can provide good customer service if you use structured fields and sample input to help PREVENT ERRORS (K12). At the same time, provide MEANINGFUL ERROR MESSAGES (K13) whenever errors do occur.

## **\*** SOLUTION

Minimize the number of steps required to complete a task, keeping them between two and eight. Remove unnecessary and potentially confusing links and content from each page, while reinforcing the brand to maintain a sense of place. Use pop-up windows to provide extra information, without leading people out of the process funnel. Make sure the Back button always works so that customers can correct errors. Make it clear how to proceed to the next step



K4

K5



with high-visibility action buttons. Prevent errors where possible, and provide error messages whenever errors do occur.

#### Figure H1.3

A process funnel lets people complete their goals by breaking down complicated tasks into a small number of steps, using pop-up windows for detailed information, and reducing the number of links to only the critical ones, so that people are never distracted.



### CONSIDER THESE OTHER PATTERNS

Many kinds of Web sites use process funnels, including sites for PERSONAL E-COMMERCE (A1), SELF-SERVICE GOVERNMENT (A4), WEB APPS THAT WORK (A10), and ENABLING INTRANETS (A11). Customers use process funnels when they finalize purchases through QUICK-FLOW CHECKOUT (F1), when they create new accounts through SIGN-IN/NEW ACCOUNT (H2), and when they post new messages to a RECOMMENDATION COMMUNITY (G4), to name some examples.

Remove NAVIGATION BARS (K2), TAB ROWS (K3), irrelevant ACTION BUT-TONS (K4), LOCATION BREAD CRUMBS (K6), and EMBEDDED LINKS (K7) to ensure that customers stay on their paths. However, keep strong SITE BRANDING (E1) so that customers still know where they are.

Design process funnels to PREVENT ERRORS (K12), and provide MEANING-FUL ERROR MESSAGES (K13) when errors do occur.

Track your customers through PERSISTENT CUSTOMER SESSIONS (H5) to avoid problems with the **Back** button, and to save customer-entered information.

H8 H7 H6 12 K5

A10 A11

K2 K3 K4 K6 K7

**E1** 

K12

K1B

H2

Move extra content, such as CONTEXT-SENSITIVE HELP (H8) and FREQUENTLY ASKED QUESTIONS (H7), to POP-UP WINDOWS (H6) to keep the main task page on the screen. Make the next action visible by keeping it ABOVE THE FOLD (I2) and by using HIGH-VISIBILITY ACTION BUTTONS (K5).

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|---|---|
| MSN Hotmail has a brand new foold.<br>MSN Hotmail has a brand new faceand it's easier to use. You'll<br>find it easier to create and manage your folders, see which of<br>your Messenger buddies is online, and quickly choose names<br>from your Address Book when composing e-mail. | Already have a Hotmail account?<br>Sign-In Name<br>© hotmail.com 💌  |
| All About Hotmail<br>Frequently Asked Questions<br>Virus Protected E-mails<br>Secure Sign-In  | Password Sign in Forgot Your Password? Problems Signing In?   |
| How To Link To Hotmal<br>Contact Us<br>Languages  | Security Options (what's this?):<br>Public/shared computer (Increased security).<br>(Keep me signed in to this and all other Passport<br>sites unless I sign out.<br>Nether |

#### Figure H2.1

G3

MSN Hotmail has an easy sign-in if customers already have an account, or if visitors create a new account on the spot.

### **\*** BACKGROUND

H2.1

To provide PERSONALIZED CONTENT (D4), PERSONALIZED RECOMMENDATIONS (G3), and other individualized services, Web sites need a way for both returning customers and new customers to identify themselves. This pattern covers the sign-in and new account processes, describing how to structure the design of these pages, as well as common mistakes to avoid.

(www.hotmail.com, October 26, 2001)

### **PROBLEM**

One process has to handle both returning customers, who sign in and identify themselves to get personalized content, and new customers, who need to create an account before going further on the site.

The sign-in/new account pattern solves this problem by using a variation of the PROCESS FUNNEL (H1) to achieve its goals: an easy way for customers to sign in if they already have accounts, and an easy way for visitors to create new accounts. The sections that follow identify some things you should consider when creating a sign-in mechanism.

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**Collect the Minimum Amount of Information for Creating New Accounts** • You risk alienating potential customers if creating a new account takes too long, if you ask for too much personal information, or if the process doesn't run smoothly. If creating a new account is simple and painless, more customers will do it (see Figure H2.2).

**Make Clear Which Fields Are Required and Which Are Optional** • Splitting the information into required and optional fields can help keep account creation short. Many Web sites flag required fields with bold type or asterisks so that customers are clear on what is optional.

| itors          |   |   | gister for eBay and Half.com  |
|----------------|---|---|---|
| the<br>and     |   | 1 Registration —  |   |
| nimiz-<br>r of | The information<br>needed to create an<br>account is minimized. |   | gin.<br>formation below. All required fields have an asterisk, * * *.<br>it 18 years old to register on eBay.   |
| æs<br>git as   |   |   | ersonal Contact Information   |
| le.            | The reason the infor-<br>mation is needed is                    | Email address<br>e.g., joecool@sol.com                          | *<br>Note: In order to complete registration, we'll send a confirmation message to<br>the email address you enter above.<br>Be sure to include your "geserviceprovider.com" domain. |
|                | Asterisks denote  | Retype your email<br>address                                    | *<br>Firese re-enter your email address.  |
|                | required fields.  | Full name<br>e.g., John H. Doe                                  | First name M.I. Last name   |
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|                | information are cleanly —<br>separated.                         | *   | Optional Information  |
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|                |   | Date of Birth   | Month: Day: Year: 19<br>(MM/DD/YY)  |
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|                |   | H2.2  |   |
|                |   | 112.2   | (www.ebay.com, May 16, 200  |

#### Figure H2.2

If you want visitors to create a new account, make the process simple and painless by minimizing the number of possible mistakes and by keeping it as short as possible. **Prevent Errors** • Smooth the account creation process by PREVENTING ERRORS (K12), and by providing examples of the data you expect. For example, if you need a phone number, should it be shown in the format (510) 555-5555 or 510 555 5555? Or do you need an international phone number, such as +1 510 555 5555? Develop software that accepts any possible format so that any number typed in can be translated into the format that your databases use.

**Provide Your Web Site's Privacy Information** • Include a link to your PRIVACY POLICY (E4) on the account creation page, to explain your FAIR INFORMATION PRACTICES (E3). Have explanatory text describing why you need certain pieces of information, and how that information will be used. For example, e-commerce sites need to make it clear that they need their customers' e-mail addresses and phone numbers in case there are delays in shipping or problems with the order, and that these pieces of information will not be used for spamming with promotional e-mail or phone calls unless the customers choose those options.

**Have a Process for Handling Forgotten Passwords** • People often forget their passwords, especially if they have many accounts on different Web sites. Web sites need mechanisms for helping people remember their passwords. One approach is to send the password to a customer's e-mail address. You will already have the e-mail address from the customer's sign-up.

However, there are several potential dangers. E-mail systems are not always secure, and although doing so is difficult, hackers could break in and get your visitor's password.

Avoid sending passwords through e-mail if your Web site provides access to sensitive information, such as a student's grades or a customer's bank account. For special cases like these, one partial solution is to have customers create a security question when they open a new account. This security question requests a piece of personal information, such as a favorite pet's name, the person's city of birth, or a mother's maiden name (see Figure H2.3). If customers forget their passwords but can answer the security question, they either get a hint to what their password is, or they can reset it. Have your software check that the answer to the security question is not the same as the password. If it is the same, then provide a MEANINGFUL ERROR MESSAGE (K13) explaining the point of the security question and how it works.

K12

B

**K13** 

#### Figure H2.3

(a) eBay asks a security question in case a customer forgets his or her password. (b) The security question is used to reset the password if the customer forgets what it is.

Please Sign In

eBay User ID

eBay Password

in, visit sign in help

H2.3b



(www.ebay.com, May 16, 2002)

Another solution is to create a one-time URL and e-mail that to your customers. When they click on the link, the URL will take them to a unique page on the site where they can change their password. That way, the password is never transmitted, and the ability to change the password is given only once with that URL.

Another partial solution is to have customers go to a physical location and bring pieces of identification so that someone on your staff can reset the password. This approach makes sense for Web sites that serve a local area, such as a school or a university. It provides more security, but it is still not foolproof because people can fake identification and it can be time-consuming for the customer.

**Don't Force First-Time Customers to Sign In Too Early** • There are two reasons not to hide all your content behind a sign-in screen. First, you could reduce traffic. Pages that require a sign-in will cause most search engines to fail. This means that none of those pages will ever appear when people search sites like Google or Yahoo!. Second, visitors dislike having to create a new account just to see the content of a site, particularly when it is a shopping site. Tempt people with enough content to persuade them to stay around a little longer.

You can address both of these issues by dividing your Web site into a public portion that is accessible to everyone and a private part that requires people to sign in. The public part is a sampler, which might provide headlines, a few paragraphs of fresh content, or complete access to a few pages.

### **SOLUTION**

Collect the minimum amount of information you need to create new accounts. Make it clear which fields are required and which are optional. Prevent errors where possible. Provide your Web site's privacy information. Have a process for handling forgotten passwords. Do not force first-time customers to sign in too early.



#### Figure H2.4

H1

K12

**E6** 

D6

In general, the process of signing into a Web site should go as follows: Visitors come to an entry point (a) that requires them to sign in (b). Customers who already have an account and remember the password can sign in and continue (f). Visitors who want to create an account do so (e) and then continue (f). Returning customers who enter the wrong account information or password are blocked from continuing (c). A returning customer can ask to receive help remembering the password or to have the password reset (d).

### **CONSIDER THESE OTHER PATTERNS**

The sign-in/new account pattern is actually a version of PROCESS FUNNEL (H1), which covers techniques to help customers complete highly specific tasks.

Sign-in/new account should be designed to PREVENT ERRORS (K12) and to provide MEANINGFUL ERROR MESSAGES (K13) whenever errors do occur. Make your PRIVACY POLICY (E4), which explains your FAIR INFORMATION PRACTICES (E3), prominent when visitors sign in, or when they're creating a new account. Use a SECURE CONNECTION (E6) if sensitive personal information is involved.

Content that requires people to sign in cannot be indexed by search engines. See WRITING FOR SEARCH ENGINES (D6) for more information.





| R SOURCE FOR HEALTH PRODUC   | Site Security<br>Send Me a Catalog<br>CTS<br>School health sports health general   |
|--|--|
| hopping cart check out search  | h tips search 10% discount for online  |
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| (optional):<br>Attn (optional)<br>Street:<br>City:<br>State/Province         |  |

#### Figure H3.1

HealthGiant lets its customers make purchases as either guests or registered members. When purchasing as a guest, customers are assured that their personal information will be used for only processing the order and will not be kept in the company's database.

### **BACKGROUND**

Some customers prefer just to use a Web site instead of having to create an account first. An example would be going through the QUICK-FLOW CHECKOUT (F1) without having to go through SIGN-IN/NEW ACCOUNT (H2). This pattern describes guest accounts in detail.



### **\*** PROBLEM

A1

E1

E1

A10

Many customers will be put off and possibly leave the site if they have to create an account to use the Web site. However, you need information from customers in order to support them in their tasks.

Customers may become annoyed if they have to create yet another account and password just to make a purchase on PERSONAL E-COMMERCE (A1) sites. This is especially frustrating for customers who intend to make only a single purchase and have no plans to return in the future.

Forcing customers to create an account is just another barrier to entry, and it may cause some people to leave your site. Requiring your customers to give you personal information before making a purchase violates the standard "sales script" that people are familiar with when they shop in regular stores (see QUICK-FLOW CHECKOUT (F1)). On the other hand, you need shipping and billing information to complete a purchase. healthgiant.com makes a nice compromise by assuring its customers that their shipping and billing information will be used only for the current transaction (see Figure H3.1). The U.S. Mint's Web site makes similar assurances to its customers (see Figure H3.2).

This is one instance where guest accounts make sense. In this case the guest account lets customers make purchases first. Once they have completed the QUICK-FLOW CHECKOUT (F1), they are given the option of creating a new account, thus saving all of the information about shipping and billing that they have just typed (see Figure H3.3). It can be helpful to inform your customers up front that they will not need to create an account before checking out (see Figure H3.4).

WEB APPS THAT WORK (A10) are another place where guest accounts make sense. For example, you might let first-time customers try out the service, and only when they want to save their information ask them to create a new account.

|   |                                |                                  |   | Create My          | Account   Sig      |
|---|--------------------------------|----------------------------------|---|--------------------|--------------------|
| Checkout Shopping Cart  |                                |                                  |   |                    |                    |
| You have selected the following items for purchase.<br><u>policies</u> ). You may also change the quantity of items<br>changes to your Shopping Care, click "Update Care"<br>Shopping."                                       | ordered below                  | v. To remove a                   | in item, change the q                       | quantity to zero   | . After making     |
| My Account members can use "Member Checkout" t<br>"Continue Checkout."  | o review their                 | billing and ship                 | pping information, Al                       | ll other visitors, | , please click     |
| Please read the U.S. Mint's shipping information & re   | turn policy                    |                                  |   |                    |                    |
| For customers who prefer to purchase offline:<br>given a printable order summary page with your order   | Please contin<br>r number. The | ue the checko<br>n place your or | ut process, When yo<br>der by phone or fax. | u complete you     | er order, you will |
| Product Name  | Quantity                       | Price<br>(each)                  | Availability                                | Gift Box           | Gift Box (pr       |
| 2001 United States Mint Proof Set® (P01)  |                                | 19,95                            |   | 100                | 5.95               |
|   | 1                              | 19:93                            | In Stock                                    |                    | 3.93               |
| Add to Wish List Delete Item<br>Subtotal (w/o Shipping & Handling): 19.95   | 1<br>ember Checkou             |                                  | In Stock                                    |                    | 3.93               |
| Add to Wish List Delete Item<br>Subtotal (w/o Shipping & Handling): 19.95   |                                |                                  | In Stock                                    |                    |                    |
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### Figure H3.2

(a) The U.S. Mint's checkout gives customers an option between Continue Checkout and Member Checkout. (b) The first option leads to the Billing Address page, which assures customers that the information submitted will be used only for the purpose of fulfilling the order.

|                                | Canada Billing Address<br>Rob the billing address for your credit card, My Account members, if your billing address has change                               |
|--------------------------------|--|
| Asterisk (*) indicates a requi | red field. Information you submit during the checkout process will only be used for the purpose of full<br>tter, in keeping with our <u>Privacy Policy</u> . |
|                                | Billing Address Click here for International Billing   |
| *Title:                        | Mr. 💌  |
| *First Name:                   | MI   |
| *Last Name:                    |  |
| *Street Address:               |  |
| Street Address:<br>(line 2)    |  |
| Street Address:<br>(line 3)    |  |
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| *E-mail:                       |  |
|                                |  |
|                                | Check Here if Billing Address and Delivery Address are the same.   |
|                                |  |
|                                | Check Here If Billing Address and Delivery Address are the same.   |

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#### Figure H3.3

Outpost.com lets people without accounts make purchases first and then create an account, if they choose. It also provides an expedited checkout process for customers who already have an account.

| Secure Checkout  | ons 2, billing address   | ing Info Rayley Order Thank You Print Summary   |
|------------------|--|---|
| Tredit Card Visa | First Name     First Name  | ears an your credit card statements   |
| Card Number      | Outpost.com  |   |
| ate 01           | Secure Checkout  | Inter Billing Info. Review Order Thank You Print Summ   |
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Figure H3.4

Taxpayers Australia's Web site makes it very clear to its customers that they do not need to be members of the site before purchasing tax information there. H3.3

(www.outpost.com, October 26, 2001)



### **X** SOLUTION

Give new visitors the option of creating an account at the end of a process, rather than forcing them to create one at the beginning.



#### Figure H3.5

Make account creation optional, and put it at the end of the process.

H2 F1

H5

### \* CONSIDER THESE OTHER PATTERNS

Guest accounts are an alternative to requiring customers to go through the SIGN-IN/NEW ACCOUNT (H2) process at the beginning of QUICK-FLOW CHECKOUT (F1).

To implement guest accounts, use temporary session IDs, as discussed in PERSISTENT CUSTOMER SESSIONS (H5).

# ACCOUNT MANAGEMENT H4

#### Figure H4.1

This account management page lets customers see and update all the information that Buy.com manages for them. Customers can update their e-mail address, payment information, and shipping details, as well as see the status of their past and current orders.

| computers software el  |   | agazines music gai   | nes video dvd           | clearance             |                                 |                           |  |
|--|---|----------------------|-------------------------|-----------------------|---------------------------------|---------------------------|--|
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| Corporate > Help > My Ac                                       | count > Profile   |                      | Company                 | Info   Low Price Guar | antee   Privacy                 | Policy   Affilia          |  |
| Profile  | Account Profile   |                      |                         |                       |                                 |                           |  |
| Order Status   |   |                      |                         |                       | _                               |                           |  |
| Order Status   | My Account Profile  |                      |                         |                       |                                 | _                         |  |
| Track a Package<br>Back Order Info                             | This page shows attributes for My Account Profile.                                  |                      |                         |                       |                                 |                           |  |
| Lost Shipment<br>Cancellations                                 | Click on an 'order #' for more details, including tracking and billing information. |                      |                         |                       |                                 | >click here<br>fast answe |  |
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| Terms & Conditions   | Account profile for:  | ( LOGO               | -                       |                       |                                 |                           |  |
| My Account   | Jason Hong  | ( P 1060             |                         |                       |                                 |                           |  |
| New Account<br>Edit My Account                                 |   |                      |                         |                       |                                 |                           |  |
| My Password  | login information   |                      | information             | ship to               |                                 |                           |  |
| Wish List  | user name:<br>Jason Hong  | Visa Car<br>42912    |                         | Jason                 | Hong                            |                           |  |
| Shipping/Returns<br>Returning Items                            | Jason Hong  | Jason H              |                         |                       | the right                       |                           |  |
| Shipping Costs   | eMail:  | 1522.84              | CA Gallin               |                       | dar Science I                   |                           |  |
| Shipping Times   | jasonh@cs.berkeley.edu  |                      | 10.043.7054             |                       | es, ca beings<br>- Solutes, 7.0 |                           |  |
| Int'l Shipments<br>Return Policy                               |   |                      |                         |                       |                                 |                           |  |
| Pricing/Billing  | ► EDIT  | ► EDIT               |                         | (► ED                 | т                               |                           |  |
| Payment Choices  |   |                      |                         |                       |                                 |                           |  |
| CC Billing Info<br>Credit Time Table                           | Please note: new orders w   | ill show up within 5 | minutes of placi        | ng order!             |                                 |                           |  |
| Detailed Billing   |   |                      |                         | -                     |                                 |                           |  |
| Sales Tax<br>Print a Receipt                                   | order date  | order #              | total                   | status                |                                 |                           |  |
|  | 2/13/2002   | <u>12548173</u>      | \$33.08                 | Complete              | Track                           | Return                    |  |
| Buyer's Guide<br>Search Tips                                   | 10/25/2000  | 8891517              | \$91.82                 | Complete              | Track                           | Return                    |  |
| Site Guide<br>Coupons  | 9/24/2000   | <u>8497316</u>       | \$54.89                 | Complete              | Track                           | Return                    |  |
| Gift Certificates<br>Price Mistake of the Day<br>Wireless Help | aift certificate history   mv wish list   yisa Rewards Points<br>Y                  |                      |                         |                       |                                 |                           |  |
| Buy Detter<br>Privacy Policy                                   | Need more Help?   |                      |                         |                       |                                 |                           |  |
| Security<br>Low Prices   | You can find the answers to<br>to find answers fast.                                | o most questions in  | the buy.com <u>Helo</u> | Center, or use the    | interactive <u>bu</u>           | v.com eXpert              |  |
| Additional Support   |   |                      |                         |                       |                                 |                           |  |

### **X** BACKGROUND



All Web applications that provide personalization, such as PERSONAL E-COMMERCE (A1), NEWS MOSAICS (A2), and COMMUNITY CONFERENCE (A3), need a way to let customers manage personal data.

### **PROBLEM**

# Customers need to see and manage the information a Web site keeps about them.

Web sites need to keep track of a great deal of information about their customers to create highly PERSONALIZED CONTENT (D4) for them. For example, a PERSONAL E-COMMERCE (A1) site might store shipping address, billing address, and credit card information to streamline the checkout process. A NEWS MOSAIC (A2) might store the kinds of news articles that a specific customer likes, presenting a high-value news site tailored for that individual. A COMMUNITY CONFERENCE (A3) site might store a customer's favorite message boards and favorite participants, making it easy to find new and relevant discussions. A STIMULATING ARTS AND ENTERTAINMENT (A9) site might store a customer's movie and music preferences and provide recommendations.

When you're developing a personalized Web site, remember that one of the FAIR INFORMATION PRACTICES (E3) is *access*. Individuals should be able to see the information that a Web site has about them, correct inaccurate data, and delete undesired data. This is not just a matter of fairness; it is also a matter of practicality. If customers give you their mailing addresses when creating new accounts, it makes sense to let them change them if they move.

We call any kind of system designed to help people manage their personal information an **account management system.** Account management systems are essential to any Web site that offers personalized content. In the sections that follow we offer some ideas about how to design these systems.

**Provide a Single Page That Gathers All the Account Information in One Place** • Your Web site can store a great deal of information about individuals. Consolidating all the information in one place makes it easy for people to see and manage their information. Figure H4.2 shows how the U.S. Mint Web site lets customers manage their address books, wish lists, ORDER TRACKING AND HISTORY (G7), and other information.

As another example, Figure H4.3 shows how CDNOW, a music site, groups all of the information related to an account on a profile page. This page lets customers check whether their contact information, preferences, and financial information are correct and up-to-date.



D4 A1

A2

A3

A9

#### Figure H4.2

The U.S. Mint Web site lets customers manage all their account information in one convenient place.



#### Figure H4.3

CDNOW consolidates all of a customer's account information on a single page.

#### (www.usmint.gov, February 1, 2002)



H4.3

(www.cdnow.com, February 11, 2002)

**Provide a Task-Based Organization Scheme to Let Customers Modify Their Information** • Use a TASK-BASED ORGANIZATION (B4) scheme that lets visitors access their account information while they are in the middle of a task, without having to go back to the account information page to add or update information. For example, Figure H4.4 shows how CDNOW provides links to let customers change their credit card information while they are checking out.

| Payment Method:  | Bill To:   |
|--|------------|
| V <mark>isa Card ending</mark> with 123.<br><u>Change Payment Method</u><br>Redeem Your CDNOW Gift Certificate | JASON HONG |
|  |            |

#### Figure H4.4

**B4** 

CDNOW shows customers their account information in context, when they need it for a specific task. For example, customers can change their credit card information at the checkout instead of having to go back to the account information page.

### **SOLUTION**

Provide a single page that gathers all the customer's account information in one place. Use a task-based organization scheme to let people see and modify their information in the context of specific tasks.



#### Figure H4.5

An account management system should use a secure connection to protect each customer's personal information and should guide customers through the steps needed to see and change their information.

### **\*** CONSIDER THESE OTHER PATTERNS

B

D4

E2

**B4** 

**E6** 

F4 F5

F6 G7

As part of the FAIR INFORMATION PRACTICES (E3), every Web site that provides PERSONALIZED CONTENT (D4) must also provide an account management system to let customers manage their personal information. Such information might include customers' favorite MESSAGE BOARDS (D5), E-MAIL SUBSCRIPTIONS (E2), address books for QUICK ADDRESS SELECTION (F4), shipping preferences for QUICK SHIPPING METHOD SELECTION (F5), PAY-MENT METHOD (F6) information, and ORDER TRACKING AND HISTORY (G7).

Use a centralized organization scheme, with all the information in one place, as well as TASK-BASED ORGANIZATION (B4), where the information is spread out according to task.

The more sensitive the data is, the more protection customers need. If the account management system contains sensitive personal or financial information, use a SECURE CONNECTION (E6) with extremely strong encryption to protect the data.



## **H5** PERSISTENT CUSTOMER SESSIONS

|   | Version 2.54  |
|---|---|
|   | Contributed to Cookie Central by David Whalen   |
| • | A Note from the Author  |
|   | 1. INTRODUCTION   |
|   | o 1.1 What is a cookie?   |
|   | o 1.2 Where did the term cookies come from?   |
|   | o 1.3 Why do sites use cookies?   |
|   | o 1.4 Where can I get more information?   |
| • | 2. GENERAL QUESTIONS/MISCELLANEOUS  |
|   | o 2.1 Introduction  |
|   | o 2.2 Can I delete cookies?   |
|   | o 2.3 How do I set my browser to reject cookies?  |
|   | o 2.4 Are cookies dangerous to my computer?   |
|   | o 2.5 Will cookies fill up my hard drive?   |
|   | o 2.6 Are cookies a threat to my privacy?   |
|   | <ul> <li>2.7 Sites are telling me I need to turn on cookies, but they are on. What's<br/>wrong?</li> </ul>                            |
|   | <ul> <li>2.8 I deleted my cookies, and I can't log-on to my favorite site anymore. What can I do?</li> </ul>                          |
|   | o 2.9 How did I get a cookie from doubleclick.net? I've never been there!   |
|   | <ul> <li>2.10 I looked at my Internet Explorer cookies, and they had my username on<br/>them! Can servers see my username?</li> </ul> |
| • | 3. COOKIE FUNDAMENTALS  |
|   | o 3.1 Introduction  |
|   | o 3.2 How does a cookie really work?  |
|   | o 3.3 Breakdown of Cookie Parameters  |

#### Figure H5.1

Cookies are the most common way of implementing persistent customer sessions, which are necessary to provide personalized services. However, cookies pose several implementation and privacy problems.

### **X** BACKGROUND

All Web applications that provide any degree of PERSONALIZED CONTENT (D4), such as PERSONAL E-COMMERCE (A1), COMMUNITY CONFERENCE (A3), and WEB APPS THAT WORK (A10), need a way to identify and track customers.



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### **\*** PROBLEM

To provide personalized services, Web sites need to identify and track their customers while the customers are on the site.

**HyperText Transfer Protocol (HTTP)** is the means by which pages are downloaded from a Web server to a Web browser. When HTTP was first invented, it was designed to be stateless, meaning that Web servers had no memory of who was requesting pages or which pages customer had seen. All customers saw exactly the same Web pages.

F3 H1 D4

> E) F1

This limitation made it difficult for designers to provide personalized services, such as SHOPPING CARTS (F3), PROCESS FUNNELS (H1), and PERSON-ALIZED CONTENT (D4). It also made it impractical to provide fee-based services, such as an online news site that customers would pay monthly subscription fees to view. Customers would have to enter their identity and password for *every* page they downloaded. What was needed was a way of providing **customer sessions** so that Web servers could keep track of who their customers were and what they were doing on-site.

Cookies were invented to solve this problem. **Cookies** are small pieces of data used by Web servers to uniquely identify customers. However, it is more useful to think of this problem in terms of *temporary* and *persistent* customer sessions.

**Temporary Customer Sessions** • Sometimes Web servers remember customers for a short period of time, usually until the customer closes the Web browser. **Temporary customer sessions** are useful when a Web site needs to maintain only short-lived information about customers, such as what items are in the customers' SHOPPING CART (F3) or which part of the QUICK-FLOW CHECKOUT (F1) they're in.

There are two ways of implementing temporary customer sessions. **Session IDs** temporarily store the identity of a customer in Web addresses. The session ID is usually a long, nonsensical string, such as *http://www.website.com?sessionid=\$qoijlgsk185794q\$*. This string is passed along in every page the customer sees, but it is discarded when the customer leaves the site. **Session cookies** also temporarily store the identity of a person. When a customer closes his or her Web browser, however, the session cookie is deleted, making it impossible to track people over long periods of time. The chief difference between session IDs and session cookies is that session cookies are sent to Web servers through HTTP, instead of through the Web address. For all practical purposes, though, the two are equivalent when used to implement temporary customer sessions.

**Persistent Customer Sessions** • Compared to temporary sessions, **persistent customer sessions** let Web servers remember customers for longer periods of time. Persistent customer sessions are useful when you want to maintain permanent information about a customer, such as when your site generates PERSONALIZED RECOMMENDATIONS (G3) or shows customers their ORDER TRACKING AND HISTORY (G7) information. A good rule of thumb is that if your customers ever need to go through the SIGN-IN/NEW ACCOUNT (H2) pattern, you probably need to use persistent customer sessions.

G3 G7

**H2** 

**D10** 

HB

FB

Ē

H2

Persistent customer sessions are implemented with **persistent cookies**, which are similar to session cookies but are stored on customers' hard drives, allowing your Web site to track customers over longer periods of time.

**Differences between Temporary and Persistent Customer Sessions** • Table H5.1 not only shows the differences between the two kinds of customer sessions, but also describes when one should be used over the other, as well as which patterns require use of a particular type of customer session.

Most of the patterns you can implement through temporary customer sessions can also be implemented with persistent customer sessions. For example, you can implement INTERNATIONALIZED AND LOCALIZED CONTENT (D10) with temporary customer sessions, by having each customer select a specific language on the homepage. All of the subsequent pages will be displayed in that language, as long as the customer's Web browser remains open. However, once the Web browser is closed, that information is lost. If you used persistent customer sessions, the Web site could store customers' language preferences so that they would not have to select the language every time they visited.

The only pattern unique to temporary customer sessions is GUEST ACCOUNTS (H3), which describes how to implement temporary accounts. This pattern applies when customers are certain they want to purchase something now, but they do not plan to return. A guest account would let customers add items to their SHOPPING CARTS (F3) and proceed through the QUICK-FLOW CHECKOUT (F1) without having to go through the SIGN-IN/NEW ACCOUNT (H2) process of creating a new account and a password.

**Choosing between Temporary and Persistent Customer Sessions** • Two factors to consider when you're choosing between temporary and persistent customer sessions are complexity and privacy. Temporary customer sessions are easier to implement because you do not need to store most of

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| Table H5.1   |                                | Temporary Customer Sessions  | Persistent Customer Sessions  |
|--|--------------------------------|--|---|
| Temporary and Per-<br>manent Customer<br>Sessions Compared         | Mode of<br>implemen-<br>tation | Session IDs, session cookies   | Persistent cookies  |
|  | Context for<br>use             | You want to keep track of and<br>use temporary information, or<br>privacy concerns are important.      | You want to keep track of and<br>use permanently stored infor-<br>mation, such as the customer's<br>identity, to provide personal-<br>ized content.   |
| D4<br>D10 D5   | Patterns<br>involved           | • INTERNATIONALIZED AND LOCALIZED CONTENT (D10)  | <ul> <li>PERSONALIZED CONTENT (D4)</li> <li>MESSAGE BOARDS (D5)</li> </ul>  |
| H1<br>010  |                                | • process funnels (H1)   | • INTERNATIONALIZED AND<br>LOCALIZED CONTENT (D10)  |
| (1)<br>(1)<br>(1)<br>(1)<br>(1)<br>(1)<br>(1)<br>(1)<br>(1)<br>(1) |                                | • GUEST ACCOUNT (H3) (which<br>implies SHOPPING CARTS (F3) and<br>QUICK-FLOW CHECKOUT (F1)<br>as well) | <ul> <li>QUICK-FLOW CHECKOUT (F1)</li> <li>SHOPPING CARTS (F3)</li> <li>PERSONALIZED RECOMMENDATIONS (G3)</li> <li>RECOMMENDATION COMMUNITY (G4)</li> <li>ORDER TRACKING AND HISTORY (G7)</li> <li>PROCESS FUNNELS (H1)</li> <li>SIGN-IN/NEW ACCOUNT (H2)</li> <li>ACCOUNT MANAGEMENT (H4)</li> </ul> |

the information permanently. With persistent customer sessions, however, the customer's preferences and customized information need to be stored in a database, and this data must be retrieved every time the customer returns.

Temporary customer sessions are also better for consumer privacy because lots of data is thrown away after customers close their Web browsers, making it difficult to track a customer's browsing habits over an extended period of time. On the other hand, persistent customer sessions make it easier not only to track customers, but also to provide streamlined, personalized services.

Because of privacy concerns, SELF-SERVICE GOVERNMENT (A4) Web sites are restricted in their use of customer sessions. In June of 2000, the Office of Management and Budget published a memorandum establishing U.S.

A4

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federal policy on the use of cookies.<sup>1</sup> In general, the OMB stated, a self-service government Web site should not use cookies unless it

- · Provides clear and conspicuous notice of their use
- Has a compelling need to gather the data on the Web site
- Has appropriate and publicly disclosed privacy safeguards for handling information derived from cookies
- Has the personal approval of the head of your organization

Although the memorandum does not explicitly say so, the government is more concerned about the use of persistent cookies than session cookies on government Web sites. Here, use session cookies rather than persistent cookies because session cookies do not pose the same privacy concerns.

**Two Warnings about Customer Sessions** • Avoid putting any sensitive data in session IDs. Occasionally customers will see a URL like this:

http://www.xyzzyz.com/index.html?user=jhong

or worse:

http://www.xyzzyz.com/index.html?user=jhong&password=xyzzyz

making it easy for snoopers to see the password.

Similarly, cookies are not securely transmitted, meaning that clever hackers can see the cookie data being passed back and forth. If you designed your Web site improperly, a hacker would be able record a customer's cookie data as it was sent, and then could impersonate that individual.

The first step in solving this problem is to understand the difference between **identification** and **authentication**. A user name is an example of identification, stating who someone is. Passwords are examples of authentication, proving that customers really are who they say they are. Cookies help streamline identification, but they should not be used for authentication unless there is nothing sensitive to protect.

If sensitive information is involved, divide the Web site into secure pages (those that require authentication) and insecure pages (those that customers can always view). Many e-commerce sites are designed so that customers can browse the site and add items to the SHOPPING CART (F3), but so that to start the QUICK-FLOW CHECKOUT (F1), they must have a SECURE CONNECTION (E6) and go through the SIGN-IN/NEW ACCOUNT (H2) process.



**1** OMB Memorandum 00-13, June 2000.

## **SOLUTION**

Use customer sessions to provide personalized services. Use temporary customer sessions for short-lived temporary data or when privacy concerns dictate, such as on self-service government Web sites. Use persistent customer sessions for long-lived data, or when the customer's identity needs to be known. Avoid placing any sensitive data in session IDs. Use cookies for identification, but not for authentication.

### Figure H5.2

Persistent customer sessions are maintained by a small piece of information passed between the Web browser and the Web server. This information can be used to create personalized content and services.

E4

E6



### **\*** CONSIDER THESE OTHER PATTERNS

Any Web site that requires visitors to go through the SIGN-IN/NEW ACCOUNT (H2) pattern, or that provides any form of PERSONALIZED CON-TENT (D4), requires persistent customer sessions.

Every Web site needs a clear and well-thought-out PRIVACY POLICY (E4) that explains the FAIR INFORMATION PRACTICES (E3) and how your site uses persistent customer sessions.

Consider using SECURE CONNECTIONS (E6) when you use persistent customer sessions, especially if potentially sensitive data is involved. Financial information, the authority to make purchases, and personal data are examples of sensitive data.





#### Figure H6.1

Use pop-up windows to keep the main browser window visible while displaying another page. Popup windows are useful for surveys and advertisements, and for showing extra information while maintaining a specific context. In this example, a survey window asks visitors to evaluate the usefulness and usability of the Web site.

(guir.berkeley.edu, May 18, 2002)

### **X** BACKGROUND

Some PROCESS FUNNELS (H1), CONTEXT-SENSITIVE HELP (H8), and EMBEDDED LINKS (K7) need to display information in addition to the current page, without taking visitors to another Web page. This pattern describes how pop-up windows can be used for this purpose.



### **PROBLEM**

(H1)

K7

You need to show the customer extra information, while maintaining context and keeping the customer's Web browser on the same page.

Sometimes customers need additional information that is not on the current Web page, but at the same time they need to stay there. For example, you want customers to remain on the main path of a PROCESS FUNNEL (H1), but you also want them to read extra information that might be useful.

As another example, you want to use EMBEDDED LINKS (K7) to let your customers see potentially useful and interesting content on other sites. At the same time, however, you want to keep your customers on the same page, to maintain coherence in the text and to keep them on your site.

One solution is to use pop-up windows to create new browser windows, letting customers see other Web pages while keeping their original browser windows on the same page. However, too many pop-up windows can be confusing and overwhelming. In this section we describe some ideas for using pop-up windows.

**Use Automatic Pop-Up Windows for Showing Unrelated Information When People Enter or Exit a Web Site** • There are two kinds of pop-up windows: automatic and link based. **Automatic pop-ups** appear simply as a result of a customer's arrival at or departure from a Web site. These kinds of pop-up windows usually contain advertisements or surveys for improving the quality of a Web site.

Many people find advertisements in automatic pop-up windows annoying, but some Web sites have found success with them. One recent innovation is the **pop-under** advertisement, which places an advertisement pop-up window under the customer's browser window so that customers will not see the window until they close their browsers. If you want to show pop-up advertisements, there are many factors to consider, including usability, customer satisfaction, and business revenues. We cannot say for sure whether pop-up windows are good or bad for a Web site. This is something that has to be judged on a case-by-case basis.

Another use of pop-up windows is for surveying your customers, a powerful tool for understanding the needs of customers and how well the Web site is meeting those needs. Using a bit of JavaScript, you can randomly select customers so that only a few will be shown the pop-up survey. Figure H6.1 shows an example of a pop-up survey. **Use Link-Based Pop-Up Windows to Show Related Information in a New Window, While Maintaining Context** • A **link-based pop-up** appears when customers click on a link designed to open a new window. Use link-based pop-ups with EMBEDDED LINKS (K7), EXTERNAL LINKS (K8), and PROCESS FUNNELS (H1) to display information related to the current page.

Figure H6.2 shows an example of how to use pop-up windows with EMBEDDED LINKS (K7). Clicking on the link opens a new window to the specified Web page, letting customers see and explore related information without having to leave the original Web site.

Pop-up windows are especially useful for PROCESS FUNNELS (H1), like QUICK-FLOW CHECKOUT (F1) and SIGN-IN/NEW ACCOUNT (H2). Pop-up windows let customers see extra information, such as CONTEXT-SENSITIVE HELP (H8) or an answer to a FREQUENTLY ASKED QUESTION (H7), while keeping them in the funnel. Figure H6.3 shows how Dell uses pop-up windows to show extra details about a laptop computer, while not leading customers off the Web page where purchases are made.

**Use Pop-Up Windows Sparingly** • Minimize the number of automatic and link-based pop-up windows your Web site creates because they can quickly overwhelm and frustrate visitors.

Use automatic pop-ups when visitors first come to your site and when they leave. Also consider using cookies and PERSISTENT CUSTOMER SESSIONS (H5) so that people see your pop-up windows only once.

| DevX Home Premier Club Search RFP Exchange eLearning<br>CLICK HERE<br>to TAKE THE<br>WHEEL<br>Apri2001<br>IAVA Deca  |   |   |
|--|---|---|
|  |   | xml.apache.org  |
| XML and Java on the Menu   | - News<br>- Altssion<br>- Guidelines<br>- Xerons Java 1<br>- Xerons Java 2<br>- Xerons C++<br>- Xerons Perf | The goals of the Apache XML Project are:<br>• to provide commercial-quality standards-based XML solutions<br>that are developed in an open and cooperative fashion,<br>• to provide feedback to standards bodies (such as ETF and   |
| Use XML, Xerces, and Java to create<br>lynamic XML hierarchical menus  | Xantan Gara 2<br>Xantan Gara<br>Xantan Gara<br>Xadan Cara<br>FDP<br>Colocon<br>Xang<br>Sola P<br>Batte      | W3C) from an implementation perspective, and<br>• to be a focus for XML-related activities within Apache projects<br>The Apache XML Project currently consists of the following sub-<br>projects, each focused on a different aspect of XML:  |
| y Dan Wahlin<br>Siven all of the attention that XML has been receiving in the media lately, yc<br>arking up data that can be exchanged between distributed systems. While<br>ower and flexibility. XML can be used efficiently in applications in evental oth<br>present parent/child hierarchical relationships. Let's lock an application th<br>ore satisfying Web experience through creating artificational menu that is t | Comann<br>Ann<br>Ann<br>Ann<br>Ann<br>Ann<br>Ann<br>Ann<br>Ann<br>Ann                                       | <ul> <li>Xerces - VML parsers in Java, C++ (with Perl and COM<br/>binding)</li> <li>Xalan - XSL Tskysteret processors, in Java and C++<br/>Caccon - XML, based web polisiting, in Java</li> <li>POP - XSL formating objects in Java</li> <li>Port - XSL formating objects in Java</li> </ul> |
| he menu application relies on the W3C XML Document, Node, and NodeList<br><u>ml apache org</u> ) concursively walk through an XML document containing men<br>TML structure that can be manipulated and dynamically displayed in IE4+ is<br>et is shown in Figure 1.  |   | Xerces: XML parsers in Java and C++ (plus Peri and COM)<br>Xerces (samed star the Xerces Blac kutteffy) provides wold-class XML paralog<br>and severation. Full-waldatine servers are available for both Java and C++   |



H8 H7

K7 K8

**H1** 

**K**7



H5

#### Figure H6.2

This magazine article has an embedded link to another Web site. The site opens a new Web browser window rather than going directly to that Web site, letting visitors continue reading the main article.

#### Figure H6.3

Dell uses pop-up windows to show context-sensitive help in a process funnel, while maintaining context.



```
(www.dell.com, October 24, 2001)
```

If you're using link-based pop-ups, you can reuse previously opened pop-up windows. This makes it easier for customers because only two browser windows are open at a time. You can do this with both Java-Script and plain links. The following JavaScript fragment is an example of how to create a new pop-up window, in this case a window from this book's Web site:

```
window.open ('http://designofsites.com', 'wnd')
```

The part labeled 'wnd' is the internal name of this window. You can make this new pop-up window go to another site with the following fragment:

```
<A TARGET="wnd" HREF="http://anothersite.com">link</a>
```

Alternatively, if the pop-up window 'wnd' does not already exist, this link will create a new pop-up window for you.

### **X** SOLUTION

Use automatic pop-up windows for showing unrelated information when customers enter or exit your Web site. Use link-based pop-up windows to show related information in a new window, while maintaining context. Minimize the use of pop-up windows.



#### Figure H6.4

Use pop-up windows to display extra information while still maintaining context.

### **\*** CONSIDER THESE OTHER PATTERNS

Use link-based pop-up windows whenever you need to display information related to the current page, such as a FREQUENTLY ASKED QUESTION (H7) or CONTEXT-SENSITIVE HELP (H8), but do not want visitors to leave the current page. This is an issue in the PROCESS FUNNEL (H1), EMBEDDED LINKS (K7), and EXTERNAL LINKS (K8) patterns.

H7 H8 H1 K7 K8

# FREQUENTLY ASKED QUESTIONS H7

#### Figure H7.1

Snapfish has extensive help that offers a FAQ page and several categories of answers to common questions. The categories and a "top 10 list" make it easier for customers to find their question in a large set. Snapfish also offers a page for customers who need more help.



### **BACKGROUND**

Customers often have the same questions when browsing through a Web site, whether they are on a PERSONAL E-COMMERCE (A1) or a COMMUNITY CONFERENCE (A3) site. A good way to answer these repeated questions is through a **frequently asked questions** (**FAQ**) page. This pattern describes how to gather the questions, what the basic structure of a FAQ page is, and where to place the FAQ page so that it is easy to find.

### **\*** PROBLEM

Customers often ask the same questions on a Web site, and it can be expensive and time-consuming to answer the same questions over and over.

Whether on a PERSONAL E-COMMERCE (A1) site, a GRASSROOTS INFORMATION SITE (A6), or an EDUCATIONAL FORUM (A8), visitors usually ask the same kinds of questions. Although Web sites must answer these questions, it can be expensive to answer the same questions repeatedly.

A1 A6 A8

Let your visitors help themselves by providing a frequently asked questions (FAQ) page, a list of common questions and their answers. A FAQ page makes it easier for people to search for answers themselves, while reducing help desk or response time costs for you.

**First Identify Some Frequently Asked Questions** • Start with a list of questions from your design team. Get everyone on the design team—from business and marketing, to design and usability, to programmers—involved in brainstorming. Draft a list of questions, but don't spend too much time organizing and grouping the questions yet.

**Examine Your Competitors' FAQ Pages** • Ask yourself which questions on your competitors' Web sites apply to your Web site, and see if their answers have better solutions than yours. Keep these in mind for the next iteration of your Web site.

Collect competitors' questions that are relevant for your Web site, but don't copy the answers. Provide answers that are relevant and appropriate for your Web site instead.

**Supplement Your Questions with Those Collected from People in Close Contact with Customers** • Collect questions and answers from people who have a great deal of contact with your customers. One such source is the people who conduct usability tests. What questions did customers ask when they were using your Web site? Were they unfamiliar with certain concepts? For example, if you have an auction site, did the testers understand how bidding works? If you offer wish lists, did people understand how they work? What were their concerns? Were they worried about having their credit card information stolen? Were they worried about returning products?

Another source of questions is the help desk staff. Find out which questions customers repeatedly ask by phone or by e-mail. Does the help desk already have a database to help answer questions? Can you get a copy of the help desk's e-mails and replies so that you can see what questions people asked and what answers were sent back?

Also talk to the marketing and sales staff. Inquire about the questions customers ask about the products. What features interest them? What concerns do they have?

See Chapter 3—Knowing Your Customers: Principles and Techniques for more information about understanding the needs of your customers.

**Group Related Questions Together** • After collecting questions and answers, decide how to organize the questions. If there are more than 40, use an organization scheme. For example, Figure H7.1 shows how Snap-fish uses a combination of POPULARITY-BASED ORGANIZATION (B7) (see the "top 10" list on the right) and HIERARCHICAL ORGANIZATION (B3) to group frequently asked questions.

On the other hand, if there are only a few questions, the easiest thing to do is to put all of them on one Web page, at the top, and then link the questions to the answers below (see Figure H7.2).

**If There Are Many Questions, Add a Search Feature** • Browsing through a long list of questions can be dull. Adding a SEARCH ACTION MODULE (J1) makes it easier to find answers to common questions quickly.

**Use Redundant Navigation to Make It Easy to Find Your FAQ Page** • Have multiple links to your FAQ page, including one from the NAVIGATION BAR (K2) to the FAQ page, labeled **FAQ** or **Help**. You can also locate the FAQ page under ABOUT US (E5) and on the PAGE NOT FOUND (K14) page.

Use a TASK-BASED ORGANIZATION (B4) scheme to link to specific questions on the FAQ page. For example, if the FAQ page contains information about shipping policies, make this information easily accessible on the QUICK-FLOW CHECKOUT (F1) pages, where customers are more likely to need it.

**Use the FAQ Page Only as a Temporary Fix for Usability Problems** • Do not rely on the FAQ page to help your customers overcome usability problems. Design the Web site to help customers successfully accomplish their tasks. Consider the FAQ page a redundant source of information. Your customers' goal is not to browse through the FAQ page, but to accomplish a particular task, and the FAQ page is just one way of helping them do it.



M

E1

3



**Encourage Your Community Site to Create a FAQ Page** • The FAQ page can be a significant community-building effort for COMMUNITY CONFERENCE (A3) sites. Usually a few people take the initiative to create the first version of the FAQ page, and they post it to the community site. They collect comments, new questions, and new answers from other members of the community and then iteratively improve the FAQ page (giving due credit to the contributors, of course). Figure H7.3 shows an example of a community conference FAQ page.

#### Figure H7.2

A3

In many FAQ pages, questions are grouped together at the top and linked to the answers below or on separate pages.

#### Figure H7.3

Many community conference sites feature a FAQ page. This example shows a portion of the rec.birds newsgroup FAQ page, developed with the help of many members of the community.

Archive-name: birds-faq/wild-birds/part1 Last-modified: May 30, 2001 Posting-frequency: Every 37 days rec.birds Frequently Asked Questions (FAQ) (Part 1/2) This is part 1 (of 2) of the Frequently Asked Questions list for the Usenet newsgroup rec.birds. The FAQ is posted every five weeks. Its current editor is Lanny Chambers; send suggestions for new questions and other comments to him. Remember the FAQ is intended as a living document about rec.birds, constant updating is welcome! This section of the FAQ contains information about rec.birds and about wild birds. The other section of the FAQ contains pointers to more information about wild birds. Do not send articles to the FAQ editor for posting. rec.birds is an unmoderated newsgroup, so you may post articles yourself. If you are a newcomer to Usenet, please read the official articles about etiquette in the newsgroup news, announce, newusers before you post. Contents: 1.0. All-purpose rec.birds etiquette 1.1. I have a question about pet birds. 1.2. Are domestic cats Satan? -- A Non-judgmental Attempt at Consensus. 1.3a. Can I "count" this bird? 1.3b. What are "listers"? 1.4. I found an injured bird; what can I do? 1.5. I found an abandoned nestling: what can I do? 1.6. A wild bird is annoying me; what can I do? 1.7. What is the Migratory Bird Treaty? 1.8. I saw a rare bird! What do I do? 1.9. Why does everybody seem to hate Starlings and House Sparrows so much? 1.10. Why does everybody seem to hate Cowbirds so much? 1.11. I saw a bird which I can't identify. Can someone help me? 1.12. How do I keep squirrels out of my feeders? 1.13. How can I make homemade hummingbird nectar? 1.14a. What kind of binoculars should I buy? 1.14b. What kind of scope should I buy?

1.15a. I found a dead bird with a band. What do I do?

1.15b. I saw a banded or marked bird. What do I do?

- 1.16. If we throw rice at our wedding, will birds eat it and explode? 1,17. Does providing food at feeders during summer keep birds from migrating?
- 1.18. If I stop feeding birds, will they die?
- 1.19. Does anyone archive rec.birds?
- 1.20. ETHICS FOR BIRDERS
- 1,21, Acknowledgements

H7.3

(news://rec.birds, August 24, 2001)

### **\*** SOLUTION

Start by identifying some frequently asked questions with the entire design team. Review the questions and answers in your competitors' FAQ pages to identify any questions your team might have missed. Supplement your questions with those collected from people in close contact with target customers. Use an organizational scheme to group related questions. Add a search feature if there are many questions. Use redundant navigation to make it easy to find the FAQ page on your site. Use the FAQ page only as a temporary fix if there are usability problems.



#### Figure H7.4

A FAQ page contains commonly asked questions and answers, helping customers help themselves.

A1 A6

A8 A3

B3 B7 J1 K2

E5 K14

**B4** 

### **CONSIDER THESE OTHER PATTERNS**

FAQ pages are useful for all kinds of Web sites, including PERSONAL E-COMMERCE (A1) sites, GRASSROOTS INFORMATION SITES (A6), EDUCATIONAL FORUMS (A8), and COMMUNITY CONFERENCE (A3) sites.

Short FAQ lists are usually organized on a single page; longer ones might use HIERARCHICAL ORGANIZATION (B3) and possibly POPULARITY-BASED ORGANIZATION (B7). Large FAQ lists should have a SEARCH ACTION MODULE (J1) to let people quickly search through the FAQ page.

Link the FAQ page from the main NAVIGATION BAR (K2) as **Help** or **FAQ**, or put it on the ABOUT US (E5) and PAGE NOT FOUND (K14) pages. Use TASK-BASED ORGANIZATION (B4), with pages linking to a specific question and answer on the FAQ page, depending on the task.

Patterns: Helping Customers Complete Tasks

# CONTEXT-SENSITIVE HELP (H8

#### Figure H8.1

Dell provides links to context-sensitive help to give customers detailed descriptions of features. This contextsensitive help is contained in a popup window, letting customers maintain the context of the task while seeing the information they need.



### **X** BACKGROUND

H1

People will always encounter problems, finding that they need more information to complete a task. This may even occur when they are trying to complete a task in a PROCESS FUNNEL (H1). Help your customers by offering context-sensitive help that provides additional information related to the current task. This pattern describes context-sensitive help in general, presenting guidelines for how to use it most effectively.

### **\*** PROBLEM

### Customers sometimes need highly specific help to complete a task.

Sometimes, in the middle of a task, customers have questions that cannot be answered on the current page. Your Web site might already have a help page, but it does not make sense to force your customers to go to that page and lose the context of their work.

Address this problem by providing context-sensitive help. This means providing appropriate answers, both in text and links, near where customers are likely to have questions. The content might include any of the following:

- An example of what is expected, helping to PREVENT ERRORS (K12)
- A MEANINGFUL ERROR MESSAGE (K13) describing the problem and how to solve it
- Detailed descriptions (such as the POP-UP WINDOW (H6) in Figure H8.1 describing a feature in great detail)
- Steps describing how to do the task
- Part of the FREQUENTLY ASKED QUESTIONS (H7) page

In this section we describe some ways of using context-sensitive help on your Web site.

**Place Context-Sensitive Help near Where It Is Needed** • Place links and text to help your customers spatially. As Figure H8.2 shows, MSN Hotmail puts a "Why Sign Up?" link right next to links letting customers sign up for an e-mail account on its SIGN IN/NEW ACCOUNT (H2) page. MSN Hotmail also has "Forgot Your Password?" and "Problems Signing In?" links right next to where customers can sign in and check their e-mail.

| Section 2012     S | New to Hotmail?  Sign Up for a FREE E-Mail Account! (Why Sign Up?) (and get a Microsoft Passport!)  Already have a Hotmail account?  Sign-In Name  Password  Password  Sign in Porgot Your Password?  Proble(shared computer (Increased security),  Keep me signed in to this and all other Passport sites urless I sign out.  Ke Nether |
|---|--|
|---|--|

#### (www.hotmail.com, October 26, 2001)

#### Figure H8.2

H7

H2

MSN Hotmail offers a great deal of contextsensitive help on its sign-in/new account page. Help appears in the form of friendly questions, such as "Why Sign Up?" "Forgot Your Password?" and "Problems Signing In?"



**Consider Using Pop-Up Windows to Let Customers Maintain Context** • Use a POP-UP WINDOW (H6) to display help when people need to see the help page and stay on the same page. The résumé builder service provided by Monster.com, shown in Figure H8.3, has links to sample titles and objectives. Clicking on one of these links opens a pop-up window that contains examples, letting people see the information and still type in their information in the text fields.

#### Figure H8.3

H6

Monster.com, a Web site that matches job seekers with employers, provides a service where prospective job hunters build online résumés. This screen shot shows the step of the résumé builder in which job hunters are expected to enter in a title and objective. To help, Monster.com provides links to examples, which appear in pop-up windows.

| My Monster Home    | <u>Account Profile</u> Agents App  | plications Resumes Letters Career Tal                 |  |
|--------------------|--|---|--|
| Resume<br>Sections | Resume Title   |   |  |
| Getting Started    | When employers search resumes, your resume title is the first thing they see. You<br>can use this title to attract employers to your resume. |   |  |
| Resume Title*      |  |   |  |
| Candidate Info*    | Required for Activation you must complete this screen before you can make you<br>resume viewable by employers.                               |   |  |
| Target Job         | * Requi  | ired Information                                      |  |
| Target Company     | Title *  |   |  |
| Target Location*   |  | es spaces, symbols and characters)                    |  |
| Work Status*       | You may want to include words that highlight your skills, experience or specialty.<br>Examples   |   |  |
| Work Experience    |  |   |  |
| References         |  |   |  |
| Education          |  |   |  |
| Affiliations       | Objective  |   |  |
| Skills             |  |   |  |
| Additional Info    | 2000 Character Limit (equivalent to 2/3 of a page, 12 pt. type single spaced)  |   |  |
| Finishing Up       | Emphasize what you can bi<br>that employer can do for y<br>Examples  | ring to a potential employer, rather than wha<br>rou. |  |
|                    |  |   |  |

## **\*** SOLUTION

Help your customers by placing context-sensitive text and links near where they are needed on a page. Consider using pop-up windows to display the help, letting people continue with their tasks.



#### Figure H8.4

Context-sensitive help should be placed near the content that needs it.

### \* CONSIDER THESE OTHER PATTERNS

Use context-sensitive help to PREVENT ERRORS (K12) and to provide MEAN-INGFUL ERROR MESSAGES (K13). Link context-sensitive help to a specific FREQUENTLY ASKED QUESTION (H7), or display it in a POP-UP WINDOW (H6) to let people maintain the context of a task.

